

# 2020/21 Q3 – ENVIRONMENT, HERITAGE & WASTE MANAGEMENT

## Key Activities Q3

**Ensure the completion and implementation of the new waste to energy plant, to time and budget and that once open the plant delivers as per the requirements of the waste contract and the commercial aspects of the contract are delivered.**

*The Mechanical Treatment Plant achieved acceptance certification in July 2019 and has passed its 12-month operational performance tests in line with the Contract Obligations.*

*Following the shutdown of works in March 2019, the primary energy from waste sub-contractor failed to return to site and has subsequently been terminated by Amey. The eight key supply chain contractors have been engaged directly by Amey to complete the works and commission the energy from waste plant. The council is negotiating the terms of the new delivery model and a deed of variation to reflect this and ensure the council remains in a no better no worse position.*

*Construction of the energy recovery facility (ERF) has moved into cold commissioning activities for all the independent component parts. This is due to be complete at the end of February. Hot commissioning activities will commence in March 2021, this means that fuel derived from waste will be incinerated on island from this point. The current delayed programme anticipates that the ERF will reach acceptance and handover in June 2021.*

*Construction risk and cost of residual waste above agreed contract rates sits with Amey. The council has maintained the service charged step down from August 2018 when the plant was originally due to be completed (prior Energos failure) meaning that Amey must cover the treatment cost gap for sending waste to a mainland ERF.*

*Through the robust adherence to the target rates set out in the contract despite the delay in the ERF completion, the contract is now achieving a 99.8 per cent diversion from landfill of all contract waste and continues to exceed recycling targets. All and any costs incurred to the delay will not be at the council's cost.*

*Household Waste Recycling Centres (HWRCs) were initially closed in line with the government lockdown restrictions but were reopened with stringent social distancing measures in May 2020. The booking system that was introduced as part of the reopening protocol has proved to be very popular, and with some adjustments, will remain in place permanently. The booking system and number of bookings has remained steady moving into the most recent lockdown.*

*All household collections have continued during the Covid-19 restrictions and recycling rates have remained high.*

**Complete the review of all premises requiring commercial waste collections and develop an appropriate commercial offer to the owners of the premises**

*Commercial offer to all business is available and published online. The contract is seeing a steady increase in the number of commercial users of both the Trade Waste Collection Service and the Commercial Waste Recycling Centre at Lynnbottom where they can pay as they throw without a contract.*

*Holiday lets and B&Bs are to receive a reminder again this year that their waste from operating the business is commercial and request waste transfer notes to evidence that appropriate arrangements for commercial waste are in place.*

*Duty of Care letters and a campaign is being finalised that will remind all commercial premises on the Island of their DoC to store waste securely and ensure that it is transferred legally to a licensed waste site or registered waste carrier.*

**Develop a corporate approach to the minimisation of single use plastics**

*The new Procurement Strategy was approved by [Cabinet in November 2019](#) and includes reference to the reduction of single use plastics as a consideration when purchasing. The new Climate Change and Environment Strategy is to be reviewed at the Policy and Scrutiny Committee for Regeneration and Neighbourhoods on the 9 January, which includes the outcomes and actions to work towards the minimisation of plastics in the workplace as part of the overarching strategy to reduce the councils carbon emission to net zero by 2030.*

**Ensure that all procurement activity includes the need for good environmental performance from goods and services**

*The new Procurement Strategy was approved by Cabinet in November 2019 and is based around four key themes; Leadership, Behaving commercially, Local community & Economy and Environmental considerations.*

*Twice yearly reports to the Council's Audit Committee show the progress against these themes with environmental criteria being built in to evaluation criteria for contracts with it being possible to exclude suppliers from any procurement process if they have fallen foul of environmental regulations. Where appropriate key performance indicators are built into council contracts to monitor carbon emissions.*

**Review energy management activity and procurement of energy for all council owned and operated assets to ensure it provides economic and environmental best value**

*Water contracts have now been advertised, utilising a framework provided by Crown Commercial Services. Prices are due to come back early January 2021 and contracts start on 1 February 2021 for a period of three years.*

*Flexible energy frameworks for gas and electricity contracts open up in February 2021 utilising a Laser framework. Regrettably it is unlikely that the council will be in a position to enter into a long term agreement by this time and so consideration should be given to entering into a further one year fixed term fixed price contract for 2021/22 and ensuring that all the necessary approvals are in place for entering into a flexible contract in February 2022 (with a start date of 1 October 2022)*

*Energy management activity – The Corporate Property Maintenance Team generated grant bids for the 'Salix heat decarbonisation grant' of some £2.5 million across 14 council sites. If awarded, projects are to be completed by September 2021 and are anticipated to reduce the council's carbon footprint (in buildings) by approximately 10 per cent. No updates regarding the bids have been received from Salix who were facing delays in awarding grants.*

### **Work towards the delivery of a new record office**

*Further to the Quarter 2 update the council is still not in a position to consider any new financial obligations as a result of the Covid-19 costs and the impact on income; accordingly it is currently unable to allocate funding to the scheme for either the initial feasibility work or scheme costs.*

*Newport And Carisbrooke Community Council (N&CCC) discussed the scheme on 29 September and Council officers have since confirmed that offices and meeting room space for N&CCC could be accommodated within the building and this could form part of any overall funding package. This has since been followed up by a further briefing from Cllr Hastings to the N&CCC General Purposes Working Party, which consists of the Chair, Vice Chair and Chairs of Committees; it will now be added as an agenda item to either their January or February Full Council meeting once they have had an opportunity to reflect on the options available to them.*

*The National Archives concerns relating to the environmental conditions in the upper strong room at Hillside have been addressed through the reconfiguration of storage shelving and the addition of an additional air conditioning unit.*

### **Develop a rights of way strategy for the Island, promoting riding, cycling and walking.**

*[Rights of Way improvement plan](#) has been produced and published on [iow.gov.uk](http://iow.gov.uk) after consultation with key stakeholders. Guidance on social distancing rules that are applicable to rights of way have also been published on the IW Council website.*

### **By the summer of 2020, secure the future of the Island's geological collection by working with regeneration and investment partners on the future of Dinosaur Isle.**

*The dialogue process with one remaining bidder has been on hold due to Covid-19 but the bidder has now contacted the council via the procurement portal seeking to reengage in the dialogue process. An update briefing note on the options and risks has been drafted to agree the approach moving forward and it is anticipated that an initial conversation will take place shortly to help inform the council's options.*

*Given the nature of the current interested party's business operation and the Europe wide implications of the pandemic on the tourism sector there is an increased risk that their investment in new projects will be reviewed.*

### **Support the AONB Partnership with their work in maintaining and enhancing the Isle of Wight's UNESCO Biosphere designation.**

*The bid for €1.1 million to highlight the profile of UNESCO Sites Across the Channel (USAC) was successful, and the council will provide admin support for the three year activity programme worth approx. £235,000. The council and Island Roads have given help and advice on the future management of road verges with successful pilots in Shorwell and Chillerton & Gatcombe parishes.*

*The Isle of Wight Area of Outstanding Natural Beauty and Planning Department are raising awareness about a joint Local Nature Recovery Strategy, which will become a statutory duty for the Isle of Wight council once the Environment Bill is passed. This Strategy, complementing the emerging Climate and Environment Strategy, will be an important strategic document for the future management of the Biosphere. The council also continues to support the Local Environmental Record Centre which provides vital data on the important habitats and species which are key features of the IW Biosphere and assist in the monitoring of their condition.*

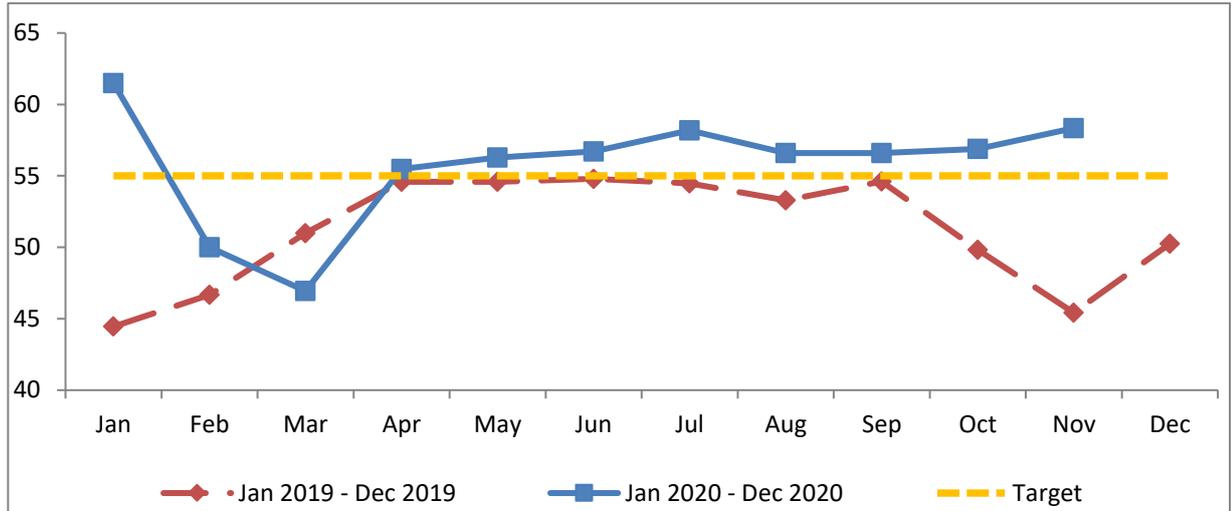
**Following the successful environment conference in 2018, develop and implement an environment action plan, by December 2019, that defines our commitment to protect our environment, improve green infrastructure and identify potential for growth of the green economy.**

*The Climate Change and Environment Strategy will pull together the aspiration for the full council to meet net zero carbon use by 2030. The single use action plan and the environment action plan will form part of the corporate actions of the Climate Change and Environment Strategy.*

*The Climate Change and Environment Strategy task and finish group will take the new strategy to Scrutiny Committee for Neighbourhoods and Regeneration in January 2021 for adoption later in the year.*

## Short term measures

Percentage of contract waste recycled or composted (Rolling 12 months)



One-month lag in reporting. Recycling rates for 2020 have largely been comparably better than the previous year with March being the only month where last year's performance wasn't exceeded and every month since has been above the target of 55 per cent.

## Strategic Risks

<b>Failure of the Waste contract resulting in significant financial and operational disruption for the council and its residents</b>			<b>Assigned to:</b>  <b>Director of Neighbourhoods</b>		
<b>Inherent score</b>	<b>Target score</b>	<b>Current score</b>	<b>Previous scores</b>		
			<b>Sep 20</b>	<b>Jun 20</b>	<b>Mar 20 (pre-pandemic response)</b>
<b>16 RED</b>	<b>5 GREEN</b>	<b>8 AMBER</b>	<b>8 AMBER</b>	<b>8 AMBER</b>	<b>8 AMBER</b>
<b>No change to risk</b>					